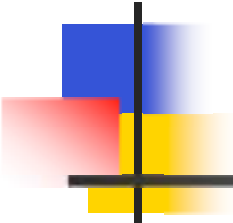


# Using Red Teams to Evaluate Adversary Impact on Survivable Systems



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# Outline

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- Motivation
- Experiences
- Alternatives



# Motivation

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- Why measure “adversary impact”?
  - Adversaries have a negative impact on systems.
  - We want to limit the adversary’s impact...
    - without complicating the operator’s life.
- Approach
  - Measure the effort required by an adversary to impart a negative impact...
    - Let’s call this value Adversary Work Factor.
    - We want to maximize this value.



# Complications

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- Direct observation of an adversary is problematic.
- Alternative
  - Use a Red Team to model the adversary
  - Main advantage is that observation is easier
  - Risks:
    - Does a Red Team provide a good model of an adversary?
    - Processes resembles experimentation with humans.
    - Processes have many variables.



# Experiences

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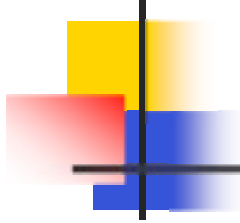
- This approach used by DARPA since 1998 in the (former) Information Assurance program and elsewhere [*Levin2003*]
- Successes
  - Information sharing, document generation, data collection, common understandings
- Challenges
  - Cost
  - Fragility of research mechanisms



# Alternative

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- Requirements:
  - Absolute measure of security
  - Relevant for a given application and environment
  - Promotes desired behaviors:
    - Fix the biggest problems first.
    - The higher the measure, the better the security.
  - Simple enough to be calculated by operators
  - Cheap enough for commercial use



# Critical Security Rating (CSR)

← Risks →

Consequences

CSR Calculation for													
		Attack Vector 1				Attack Vector 2			Attack Vector 3			Att	
		Outsider: Cyber				Outsider: Physical			User: Supplier			Oper	
		Likelihood				10			10			10	
		Attack Space											
Criteria	Description	Priority	Distribution	Value	Pass/Fail	Score	Value	Pass/Fail	Score	Value	Pass/Fail	Score	Value
Flag 1		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Flag 2		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Flag 3		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Flag 4		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Flag 5		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Flag 6		10	0.16666667	0.027778		0	0.027778		0	0.027778		0	0.027778
Checking Sums		60	1	0.166667			0.166667			0.166667			0.166667
Score Totals						0			0			0	
Assumptions:													

↑ Mitigation Matrix ↑




# CSR Values

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- Consequence Values
  - What are the “bad things” to avoid?
  - How much do these impact our enterprise (percentages)
- Risk Values
  - Who or what might cause the “bad things”
  - How much do we worry about them (percentages)
- Mitigation Values
  - Is Consequence X mitigated against Risk Y?
  - Yes =>  $P_x * P_y$ ; No => 0
- $CSR = \text{Sum}(P_x * P_y)$  for all X and Y values





# Example

Adversary				A		B		C		D		E		F	
Description				Outsider:		Outsider:		User: Supplier		Operational		Knowledgable		Lifecycle	
Rank				Cyber		Physical		8		Insider		Outsider		Developer	
Probability of Attack				10		9		0.1778		0.1556		0.1333		0.1111	
				Pass/		Pass/		Pass/		Pass/		Pass/		Pass/	
Risk	Description	Rank	Priority	Value	Fail	Value	Fail	Value	Fail	Value	Fail	Value	Fail	Value	Fail
A	DOS of customer web interface	10	0.2041	0.0454		0.0408		0.0363		0.0317		0.0272		0.0227	
B	DOS of company trading capability	9	0.1837	0.0408		0.0367		0.0327		0.0286		0.0245		0.0204	
C	Steal \$\$\$	8	0.1633	0.0363		0.0327		0.0290		0.0254		0.0218		0.0181	
D	Cause 60% Slowdown, (>30 min)	7	0.1429	0.0317		0.0286		0.0254		0.0222		0.0190		0.0159	
E	Publicly Report Compromise	6	0.1224	0.0272		0.0245		0.0218		0.0190		0.0163		0.0136	
F	Make Fraudulent trades	5	0.1020	0.0227		0.0204		0.0181		0.0159		0.0136		0.0113	
G	Steal Customer Data	4	0.0816	0.0181		0.0163		0.0145		0.0127		0.0109		0.0091	
Score Totals															



# Observations

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- Process was tested at a West Coast R&D laboratory with favorable results
- Process is still highly subjective
  - Burden is on the *operator*; similar to *reality* in many groups
- Process is much cheaper than a Red Team assessment
- Process can be completed by the operator
- Mitigation matrix needs some work.
- Effects can be extended to survivability factors



# Summary

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- In the beginning, we tried measuring Team Work Factor
  - Very informative process
  - Very expensive process
- New measure is the Critical Security Rating (CSR)
  - Potential to have a large positive impact
  - It is a new process that needs some work



# To probe further...

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